

**THE MARY HARE FOUNDATION**

**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 JULY 2011**

# THE MARY HARE FOUNDATION

## CONTENTS

	Page
Reference and administrative details of the charity, its trustees and advisers	1
Trustees' report	2 - 4
Independent auditors' report	5 - 6
Statement of financial activities	7
Balance sheet	8
Notes to the financial statements	9 - 14

## THE MARY HARE FOUNDATION

### REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 JULY 2011

<b>Trustees</b>	Mrs Kirsten Loyd, (Chairman) Jeanie, Countess of Carnarvon MBE, (Patron) Mr Richard Benyon MP Mr Ken Carter (appointed 8 November 2010) Mrs Thomas Egerton Mr Mike Granatt CB (appointed 8 November 2010) Mrs Sarah Henderson Mr David Livermore OBE Mrs Cosima Magill (appointed 8 November 2010) Mr Simon Parker Bowles Mrs Judith Roberts Mrs George Sanders MVO (resigned 8 November 2010) Dr Ivan Tucker OBE (appointed 8 November 2010)
<b>Charity registered number</b>	1002680
<b>Registered address</b>	Arlington Manor Snelsmore Common Newbury Berkshire RG14 3BQ
<b>Foundation secretary</b>	Mr Paul Jackson
<b>Auditors</b>	James Cowper LLP Chartered Accountants and Statutory Auditor Mill House Overbridge Square Hambridge Lane Newbury Berkshire RG14 5UX
<b>Bankers</b>	Lloyds TSB Bank Plc 5 Bridge Street Newbury Berkshire RG14 5BQ
<b>Solicitors</b>	Charles Lucas & Marshall Radnor House 28 Bartholomew Street Newbury Berkshire RG14 5EU

# THE MARY HARE FOUNDATION

## TRUSTEES' REPORT FOR THE YEAR ENDED 31 JULY 2011

The Trustees present their annual report together with the audited financial statements of The Mary Hare Foundation for the year ended 31 July 2011. The Trustees confirm that the Annual Report and financial statements of The Mary Hare Foundation comply with the current statutory requirements, the requirements of the governing document and the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" issued in March 2005.

### Reference and Administrative Information

The Mary Hare Foundation was incorporated under a Trust Deed dated 19 March 1991 as a charitable foundation. It is a registered charity, number 1002680.

The Mary Hare Foundation is the fundraising body for Mary Hare School for the Deaf (Mary Hare), registered charity number 1048386, which bears the administration costs of The Mary Hare Foundation. In the school year to 10 July 2011 the total costs were £70,158 (2010 - £69,602). The Mary Hare Foundation does not directly employ any staff, but works with the support of members of staff of Mary Hare.

The principal member of Mary Hare staff with responsibility for supporting the work of The Mary Hare Foundation is Jane McMillan, Director of Development. Since December 2006 she has been joined by a full-time fundraising assistant and in January 2010 an Event Fundraiser joined the team. The fundraising office operates from Arlington Manor, Snelsmore Common, Newbury, Berkshire, RG14 3BQ.

### Governing Documents

The Mary Hare Foundation is governed by its Trust Deed and subsequent variations of that Deed.

### Governing Body

The Board of Trustees comprises 3 ex-officio Trustees and 9 co-opted Trustees. All new co-opted Trustees must have written approval of the Mary Hare charity before election. The retirement and election procedures are set out in the Trust Deed and subsequent variations of that Deed.

Induction of new Trustees includes an introduction to the work of Mary Hare and a visit of the activities undertaken by the charity. The Chairman ensures that all new Trustees are aware of the policies and procedures of The Mary Hare Foundation and the Director of Development makes Trustees aware of good fundraising practice.

Decisions are made at board meetings with the Chairman and Development Director meeting at regular intervals between board meetings to review progress.

The Board of Trustees was delighted to welcome four new members in November. They were sad to say goodbye to a long-standing Trustee – Pat Sanders.

The Board of Trustees of The Mary Hare Foundation meet twice a year, with an AGM in November and a general meeting approximately six months later.

### Objects and Activities for the Public Benefit

The objects of The Mary Hare Foundation are the relief of persons suffering from deafness and the advancement of education amongst the deaf. The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the aims and objectives of The Mary Hare Foundation in planning future activities and setting policies for the future.

In practice The Mary Hare Foundation directs its support towards deaf children and young people attending the Mary Hare School, the Mary Hare Primary School and the Burwood Centre and those who benefit from Mary Hare's outreach work. All activities are registered under charity number 1048386 - Mary Hare.

Mary Hare will identify the needs of the organisation for which the Trustees of The Mary Hare Foundation agree

## THE MARY HARE FOUNDATION

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 JULY 2011

to raise funds. Funds are raised through applications to grant making trusts, foundations, companies and other organisations. The Mary Hare Foundation also undertakes to organise events and appeals to individuals in support of its fundraising.

#### Review of activities

##### *The Murray House Appeal*

During the year a further £111,776 in donations and grants was received towards the Murray House Appeal and a further £175,000 in pledges. Including pledges, the total raised for this Appeal, at the time of writing this report, is £1,414,000.

During the past year, we have been grateful to a large number of supporters who have contributed to this appeal. We would like to thank:

The Equitable Charitable Trust  
CHK Charities Ltd  
The Lennox Wyfold Charitable Trust  
The Payne Gallwey Trust  
The Headley Trust  
The Westminster Foundation  
The Bernard Sunley Charitable Trust  
The Worshipful Company of Clothworkers  
The Beatrice Laing Trust

During the year, we organised several events to raise funds for Murray House. A Christmas Fair held in the Primary School raised a total of £2,467. We were also invited to help with the organisation of the West Woodhay Garden Show and received a donation from the proceeds of £9,000. An Alumni reunion brought some 60 former pupils to the School to catch up on news. During the year our Alumni donated nearly £800 to the School.

Wear it Loud Day on 6th May saw Mary Hare pupils and staff 'dressing up in loud clothes' to raise funds. A total of £195 was raised and it is planned to repeat this day in 2012.

With less than £400,000 left to raise, and with negotiations with contractors well under way, we anticipate starting the building in spring 2012. The building will be completed by Christmas 2012.

The Mary Hare Foundation will continue to fundraise for the Murray House Appeal until the building is complete.

##### *Fundraising for Mary Hare Primary School*

With the additional donation of £10,000 from the Herbert and Peter Blagrove Trust, the total required for the new play area and sensory garden was achieved. The new play area was built and the garden completed in the early summer. The official opening of the area was carried out in October 2011.

The Mary Hare Foundation raised a total of £1,977 for the Cheerleading Team from the Primary School to attend the World Championships in Florida on 30th April 2011.

##### *The Group Hearing Aid*

Technicians at Mary Hare School are now able to build newly developed Interface Boxes for all the school's pupils, thanks to a donation of £25,568 from Phonak's Hear the World Foundation. These will replace the headphones used on the Group Hearing Aid system and make it more comfortable and effective for the pupils in the classroom.

## THE MARY HARE FOUNDATION

### TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 JULY 2011

#### Future Plans

The Clay Pigeon Shoot took place on 23rd September and raised in excess of £30,000 towards the Murray House Appeal.

Another Christmas market is being planned for November 2012, building on the success of the last. This event will include a preview evening and will be held in Arlington Arts Centre.

We also plan to hold a fashion show in spring 2012 to raise funds for Murray House.

Once this major appeal has been completed, the Development Director will work with other colleagues at Mary Hare School and the board of Governors to develop a fundraising strategy for the next five years.

#### Risks

The Board of Trustees has examined the risks involved with fundraising for a major capital appeal and all other projects associated with Mary Hare. The Board is satisfied that the necessary systems are in place to monitor and control these risks.

#### Reserves

The Mary Hare Foundation does not directly employ any members of staff, or have responsibility for any premises or liabilities. The Trustees therefore have no need to accrue reserves to maintain running costs. Each year, the Trustees will decide whether any unrestricted reserves are to be designated.

#### Trustees' Responsibilities Statement

The Trustees are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 1993, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Trust Deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the Trustees on 17 November 2011 and signed on their behalf, by:

**Mrs Kirsten Loyd**  
Chairman

## THE MARY HARE FOUNDATION

### INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF THE MARY HARE FOUNDATION

We have audited the financial statements of The Mary Hare Foundation for the year ended 31 July 2011 set out on pages 7 to 14. These financial statements have been prepared under the historical cost convention and the accounting policies set out on page 10 and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the The Mary Hare Foundation's Trustees, as a body, in accordance with the Trust Deed dated 19 March 1991. Our audit work has been undertaken so that we might state to the The Mary Hare Foundation's Trustees those matters we are required to state in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the trust and the Trustees as a body, for our audit work, for this report, or for the opinion we have formed.

#### RESPECTIVE RESPONSIBILITIES OF TRUSTEES AND AUDITORS

The Mary Hare Foundation's Trustees' responsibilities for preparing the Trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Trustees' responsibilities.

We have been appointed as auditors under section 43 of the Charities Act 1993 and report to you in accordance with regulations made under section 44 of that Act. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

A description of the scope of an audit of financial statements is provided on the Auditing Practices Board's website at [www.frc.org.uk/apb/scope/private.cfm](http://www.frc.org.uk/apb/scope/private.cfm).

#### OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view of the state of affairs of The Mary Hare Foundation as at 31 July 2011 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Charities Act 1993 and comply with the Trust Deed dated 19 March 1991.

## THE MARY HARE FOUNDATION

### INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF THE MARY HARE FOUNDATION

#### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Charities Act 1993 requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

#### **James Cowper LLP**

Chartered Accountants and Statutory Auditor

Mill House  
Overbridge Square  
Hambridge Lane  
Newbury  
Berkshire  
RG14 5UX  
8 December 2011

THE MARY HARE FOUNDATION

STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31 JULY 2011

	Note	Restricted funds 2011 £	Unrestricted funds 2011 £	Total funds 2011 £	Total funds 2010 £
<b>INCOMING RESOURCES</b>					
Incoming resources from generated funds:					
Voluntary income	2	157,357	73,584	230,941	434,080
Activities for generating funds	3	11,467	-	11,467	133,673
Investment income		10,597	-	10,597	4,069
<b>TOTAL INCOMING RESOURCES</b>		<b>179,421</b>	<b>73,584</b>	<b>253,005</b>	<b>571,822</b>
<b>RESOURCES EXPENDED</b>					
Costs of generating funds:					
Costs of generating voluntary income	4	-	70,158	70,158	69,602
Fundraising costs	6	2,193	20	2,213	23,176
Charitable activities	5	62,167	28,560	90,727	1,369
Other resources expended		220	-	220	-
<b>TOTAL RESOURCES EXPENDED</b>		<b>64,580</b>	<b>98,738</b>	<b>163,318</b>	<b>94,147</b>
<b>MOVEMENT IN TOTAL FUNDS FOR THE YEAR - NET INCOME/(EXPENDITURE) FOR THE YEAR</b>					
		<b>114,841</b>	<b>(25,154)</b>	<b>89,687</b>	<b>477,675</b>
Total funds at 1 August 2010		964,630	48,300	1,012,930	535,255
<b>TOTAL FUNDS AT 31 JULY 2011</b>		<b>1,079,471</b>	<b>23,146</b>	<b>1,102,617</b>	<b>1,012,930</b>

All activities relate to continuing operations.

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 9 to 14 form part of these financial statements.

THE MARY HARE FOUNDATION

BALANCE SHEET  
AS AT 31 JULY 2011

	Note	£	2011 £	£	2010 £
<b>CURRENT ASSETS</b>					
Debtors	8	34,306		20,570	
Cash at bank		1,094,314		994,170	
		<u>1,128,620</u>		<u>1,014,740</u>	
<b>CREDITORS:</b> amounts falling due within one year	9	(26,003)		(1,810)	
<b>NET CURRENT ASSETS</b>			<u>1,102,617</u>		<u>1,012,930</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			<u>1,102,617</u>		<u>1,012,930</u>
<b>CHARITY FUNDS</b>					
Restricted funds	10		1,079,471		964,630
Unrestricted funds	10		23,146		48,300
<b>TOTAL FUNDS</b>			<u>1,102,617</u>		<u>1,012,930</u>

The financial statements were approved by the Trustees on 17 November 2011 and signed on their behalf, by:

**Mrs Kirsten Loyd, Chairman  
Trustee**

**Jeanie, Countess of Carnarvon MBE (Patron)  
Trustee**

The notes on pages 9 to 14 form part of these financial statements.

## THE MARY HARE FOUNDATION

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2011

#### 1. ACCOUNTING POLICIES

##### 1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with the Statement of Recommended Practice (SORP), "Accounting and Reporting by Charities" published in March 2005.

##### 1.2 Income

Restricted funds are funds subject to specific trusts imposed either by the donor or by the terms of the appeal.

Unrestricted funds are those funds where no specific trust is imposed by the donor or by the terms of the appeal.

Administrative costs of The Mary Hare Foundation are being met by Mary Hare. The Mary Hare Foundation's administrative costs as shown in the school accounts for the year to 10 July 2011 were £70,158 (2010 - £69,602). These costs are included in income as donated services with the equivalent amount included in expenditure.

Donations and legacy income are accounted for on a cash received basis. Revenue from income tax refunds is recognised when the underlying donation is received. Interest is accounted for on an accruals basis.

##### 1.3 Expenditure

Fundraising costs comprise the costs associated with fundraising activities carried out by The Mary Hare Foundation.

Charitable activities comprise those donations made by The Mary Hare Foundation in accordance with its objectives.

#### 2. VOLUNTARY INCOME

	Restricted funds 2011 £	Unrestricted funds 2011 £	Total funds 2011 £	Total funds 2010 £
General donations	-	3,426	3,426	2,582
Mary Hare (donated services)	-	70,158	70,158	69,602
Mary Hare School Youth Club	-	-	-	1,349
Music Therapy	115	-	115	82
LEPUS	-	-	-	57
Primary School General	-	-	-	257
Secondary School General	1,412	-	1,412	2,879
Murray House boarding house	111,776	-	111,776	352,080
Group Hearing Aid	25,568	-	25,568	50
Primary Play Equipment	12,532	-	12,532	2,500
Primary Sensory Garden	50	-	50	225
Nigeria School for the Deaf	-	-	-	2,417
Cheerleading	1,977	-	1,977	-
Duke of Edinburgh Award	3,477	-	3,477	-
Mansell House AV Equipment	450	-	450	-
	<hr/>	<hr/>	<hr/>	<hr/>
Voluntary income	157,357	73,584	230,941	434,080
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

THE MARY HARE FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2011

3. ACTIVITIES FOR GENERATING FUNDS

	Restricted funds 2011 £	Unrestricted funds 2011 £	Total funds 2011 £	Total funds 2010 £
Concert and dinner	-	-	-	133,673
Garden festival	9,000	-	9,000	-
Christmas shopping event	2,467	-	2,467	-
	<u>11,467</u>	<u>-</u>	<u>11,467</u>	<u>133,673</u>

4. COSTS OF GENERATING VOLUNTARY INCOME

	Restricted funds 2011 £	Unrestricted funds 2011 £	Total funds 2011 £	Total funds 2010 £
Administration costs (donated by Mary Hare)	-	70,158	70,158	69,602
	<u>-</u>	<u>70,158</u>	<u>70,158</u>	<u>69,602</u>

5. CHARITABLE ACTIVITIES

	2011 £	2010 £
<b>Donations</b>		
Mary Hare Secondary School	88,310	-
Mary Hare School Youth Club	-	1,349
Other	2,417	20
	<u>90,727</u>	<u>1,369</u>

6. FUNDRAISING COSTS

	Restricted funds 2011 £	Unrestricted funds 2011 £	Total funds 2011 £	Total funds 2010 £
Concert and dinner costs	73	-	73	23,107
Bank charges	-	20	20	69
Garden festival costs	2,120	-	2,120	-
	<u>2,193</u>	<u>20</u>	<u>2,213</u>	<u>23,176</u>

THE MARY HARE FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2011

7. NET INCOME / (EXPENDITURE)

During the year, no Trustees received any remuneration (2010 - £NIL).  
During the year, no Trustees received any benefits in kind (2010 - £NIL).  
During the year, no Trustees received any reimbursement of expenses (2010 - £NIL). All Trustees incurred expenses without reimbursement.

8. DEBTORS

	2011 £	2010 £
Donations receivable	12,010	5,987
Interest accrued	1,957	1,759
Other debtors	13,021	5,846
Gift aid tax rebate	7,318	6,978
	<u>34,306</u>	<u>20,570</u>

9. CREDITORS:

Amounts falling due within one year

	2011 £	2010 £
Amount owed to Mary Hare	-	1,810
Accruals and deferred income	26,003	-
	<u>26,003</u>	<u>1,810</u>

SUMMARY OF FUNDS

	Brought Forward £	Incoming Resources £	Resources Expended £	Carried Forward £
Unrestricted funds	48,300	73,584	(98,738)	23,146
Restricted funds	964,630	179,421	(64,580)	1,079,471
	<u>1,012,930</u>	<u>253,005</u>	<u>(163,318)</u>	<u>1,102,617</u>

10. STATEMENT OF FUNDS

	Brought Forward £	Incoming Resources £	Resources Expended £	Carried Forward £
Unrestricted funds				
Unrestricted Funds - all funds	48,300	73,584	(98,738)	23,146

THE MARY HARE FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2011

10. STATEMENT OF FUNDS (continued)

Restricted funds

Burwood Centre	310	-	(310)	-
Mary Hare School (including Murray House Appeal)	892,179	135,252	(2,416)	1,025,015
Music Therapy	5,166	115	(5,166)	115
Family Information Centre	13,502	-	(13,502)	-
Mary Hare Primary School	3,298	-	(3,298)	-
LEPUS	38,966	-	(13,671)	25,295
Audiology Equipment Fund	1,000	-	(1,000)	-
Other funds	4,011	-	(4,011)	-
Group Hearing Aid	1,056	25,568	(1,055)	25,569
Primary Play Equipment	2,500	12,532	(15,032)	-
Primary Sensory Garden	225	50	(275)	-
Nigeria School for the Deaf	2,417	-	(2,417)	-
Cheerleading	-	1,977	(1,977)	-
Duke of Edinburgh Award	-	3,477	-	3,477
Mansell House AV Equipment	-	450	(450)	-
	<u>964,630</u>	<u>179,421</u>	<u>(64,580)</u>	<u>1,079,471</u>
Total of funds	<u>1,012,930</u>	<u>253,005</u>	<u>(163,318)</u>	<u>1,102,617</u>

All restricted funds relate to Mary Hare except for Nigeria School for the Deaf.

All funds are held as current assets.

THE MARY HARE FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 JULY 2011

11. RESTRICTED INCOME

	2011 £	2010 £
The Garfield Weston Foundation	-	250,000
The Gerald Palmer Eling Trust	-	20,000
The Sammermar Trust	-	10,000
Income from activities - see note 3	11,467	133,673
Investment income	10,597	4,069
The Lady Hind Trust	-	2,500
The Payne Gallwey Trust	4,000	4,000
Mrs F B Laurence Charitable Trust	-	3,000
The Colefax Charitable Trust	-	3,000
The Gosling Foundation	-	2,000
The Worshipful Company of Grocers	-	3,000
Donnington Hospital Trust	-	3,500
Miss W E Lawrence 1973 Charitable Settlement	-	2,500
The Rank Foundation	-	5,000
Sir Richard Sutton's Settled Estates	-	4,000
Hear the World Foundation	25,568	-
The Sylvia Adams Trust	3,477	-
The Eranda Foundation	25,000	-
Lord Barnaby's Foundation	2,000	-
The Headley Trust	50,000	-
The Herbert and Peter Blaggrave Trust	10,000	-
The Westminster Foundation	5,000	-
The Greenham Common Trust	1,000	-
The Lennox Wyfold Charitable Trust	5,000	-
CHK Charities Ltd	15,000	-
Other donors	11,312	49,396
	<u>179,421</u>	<u>499,638</u>
Total	<u>179,421</u>	<u>499,638</u>

12. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Restricted funds 2011 £	Unrestricted funds 2011 £	Total funds 2011 £	Total funds 2010 £
Current assets	1,079,471	49,149	1,128,620	1,014,740
Creditors due within one year	-	(26,003)	(26,003)	(1,810)
	<u>1,079,471</u>	<u>23,146</u>	<u>1,102,617</u>	<u>1,012,930</u>

## THE MARY HARE FOUNDATION

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2011

#### 13. MARY HARE

The Mary Hare Foundation is associated with Mary Hare, a charitable company limited by guarantee (registered no. 1048386). The address of this company is Arlington Manor, Snelsmore Common, Newbury, Berkshire, RG14 3BQ.

Mary Hare's activities include providing primary and secondary education for severe and profoundly deaf children.

Mary Hare bears the administration costs of The Mary Hare Foundation. During the school year to 10 July 2011 the total costs were £70,158 (2010: £69,602).

At the balance sheet date The Mary Hare Foundation owed £nil (2010: £1,810) to Mary Hare in respect of expenses paid on behalf of The Mary Hare Foundation.

During the year The Mary Hare Foundation paid donations to Mary Hare totalling £88,310 (2010: £1,349).

#### 14. CONTROLLING PARTY

The Mary Hare Foundation is controlled by its Board of Trustees. Accordingly, there is no single individual that can, or does, exert control over the charity.